

# Swinburne 2025 Strategic Framework

A **WORLD CLASS** university creating social and economic impact through science, technology and innovation.

## FUTURE-READY LEARNERS

Confident and enterprising learners who create social and economic impact.

Learners prepared to find and solve complex problems.

Adaptive learners equipped for careers of the future.

Learners as global citizens.

## RESEARCH WITH IMPACT

Transforming industries, shaping lives and communities.

Driving innovation built on excellence in science and technology.

Global in action, presence and reputation.

## INNOVATIVE ENTERPRISE

Agile, resilient and market responsive.

Flexible, state-of-the-art spaces and infrastructure.

Connected with business, industry and community.

Sustainable, inclusive and diverse.

Globally capable.